CONTENTS

Acknowledgments	ix
Preface	xiii
1: Good Is the Enemy of Great	1
2: Level 5 Leadership	17
3: First Who Then What	41
4: Confront the Brutal Facts (Yet Never Lose Faith)	65
5: The Hedgehog Concept (Simplicity within the Three Circles)	90
6: A Culture of Discipline	120
7: Technology Accelerators	144
8: The Flywheel and the Doom Loop	164
9: From Good to Great to Built to Last	188
EPILOGUE: Frequently Asked Questions	211
Research Appendices	219
Notes	261
Index	287