

How the cover gets made

Opening Remarks Climate change could upend fragile states like Syria and Venezuela 18

Bloomberg View A regulatory sandbox for Wall Street • Louisiana's smart Medicaid idea 20

Global Economics

The next debt crisis may be corporate 22

Brazil's "dream team" faces an economic nightmare 24

Iran opens the oil spigot 24

Stay? Go? What Britain's EU neighbors think 26

U.S. companies lag in the race to invest in Myanmar 26

Companies/Industries

Big Data is Big Daddy down on the farm 29

A colossal stock payout for two Monster Beverage execs 30

In Macau, the chips may be stacked against a ban on phone betting 31

Politics/Policy

Hillary played nice with Bernie. Will that help her battle Donald? 35

Trouble for Warren Buffett's Nevada power play 36

The FDA backs off its recall of a medical device linked to superbug outbreaks 37

The Senate fails to deliver for the USPS 38

A Bill: Colorado becomes the 17th state to expand safeguards for pregnant women 40

Technology

A preacher of "fail fast" is designing a stock exchange that rewards patience 43

The Pentagon finds it's not so easy to be a Valley bro 44

Tech embraces dismal scientists 46

Markets/Finance

Yale's capitalism and altruism collide 49

At Barclays, tellers must get the camera angle right 50

Why Treasury won't go ultralong 51

Bid/Ask: T. Rowe Price repays investors for a flub; Pelé sells a World Cup medal 52

Global Technology

Garage Junkies Introducing the thinkers and tinkerers who could change the way we live 55

Traffic Below Marty McFly, meet the engineers building cars that really fly 56

Mutant Quest Regeneron's top scientist leads a hunt for genes to fend off disease 62

A Conversion in China Our reporter sees the way of 760 million WeChat devotees 64

Supermaterials From fake skin to the blackest of black, five substances for the future 68

Cloning Steph Curry A tiny Alabama company deconstructs the perfect three-pointer 74

Touching a Nerve GlaxoSmithKline develops grain-size nerve implants to target illness 76

iViva el Tractor! Cuba welcomes a low-tech invention from two high-tech Yankees 82

Nerds on the Nile The Fab Lab Egypt team risks arrest to cultivate startups 88

Homebodies Six inventors, young and old, whose labs are steps away 90

Inside an Intel Incubator How to turn 7.2 billion transistors into a chip 94

Germany's Great Race BMW and Mercedes-Benz's century-old sport of one-upmanship 102

Prison Epiphany The ocean turbines Herb Williams imagined in jail are big business now 104

Floating Espresso Leave it to the Italians to come up with a machine that works in space 108

Focus—and Breathe Into This Building a breathalyzer to measure THC 110

The Future Is Now Predicting breakthroughs in 1996, we were far too conservative 112

1
"The cover will be for our second Global Tech issue."

"What's going to be in it?"

"A diverse group of stories, ranging from a tech lab in Egypt, to a do-it-all app in China, to a DIY workshop in Australia. One of our biggest stories takes place here in the U.S., where Larry Page is investing more than \$100 million of his own money in a company developing a flying car."

"Wow! I can't wait to see what this thing looks like. Can we get a photo for the cover?"

"Yes, the writer is calling Larry's office about it now."

[One week later]

"When can we see the photo?"

"They never returned our call."

"Typical. Well, I'm sure we can get an artist to make an educated guess."

[To artist]

"Hello, we need to imagine a design for a flying car. One of the most powerful men in technology is backing it, and more than \$100 million has been invested. Think of this design as the most realistic and most futuristic vision of the next evolution of personal transportation."

