

## TABLE OF CONTENTS

<b>Introduction .....</b>	<b>15</b>
<b>Objectives and Structure of the Study .....</b>	<b>17</b>
<b>1. Centre of Government: Role of Government Offices in Modern State Administration .....</b>	<b>23</b>
1.1. Factors causing the need for change .....	23
1.2. Factors affecting the shape of the government office .....	25
1.3. Types of government offices.....	27
1.4. Functions of the government office .....	28
<b>2. Methods of Co-ordination of the Central State Administration - Role of the Government Office in Co-ordination of Crosscutting Agendas .....</b>	<b>35</b>
2.1. Introduction .....	35
2.2. Position of the government office in the state administration system.....	36
2.3. Co-ordination of crosscutting projects .....	40
2.4. Management of specific crosscutting projects .....	41
2.5. Other crosscutting agendas in the domain of the government office .....	43
<b>3. Models of Government Offices .....</b>	<b>49</b>
3.1. Categorisation of government offices by mission.....	49
3.2. Characteristics of the administrative model .....	50
3.3. Characteristics of the co-ordinative model.....	51
<b>4. Recommendations and Comments of International Organisations and Experts.....</b>	<b>55</b>
4.1. Government office as guarantor of government's reliability.....	56
4.2. Increasing need of effective and consistent co-ordination – government office as seen by the OECD and SIGMA .....	60
<b>Conclusion.....</b>	<b>63</b>
<b>Annexes .....</b>	<b>65</b>
Strategic Planning and Interdepartmental Co-ordination.....	67
Theory and Practice of Administrative Reform.....	73
Web Sites of Government Offices .....	81
References.....	83