

# BRIEF CONTENTS

**Preface** .....xvii

**Acknowledgments** .....xviii

## **Part I: Financial Management**

**Chapter 1** Financial Management in Context ..... 3

**Chapter 2** Organization of Financial Management ..... 31

**Chapter 3** Financial Analysis and Management Reporting ..... 49

**Chapter 4** Tax Status of Healthcare Organizations..... 75

## **Part II: Operating Revenue**

**Chapter 5** Third-Party Payment ..... 93

**Chapter 6** Medicare ..... 120

**Chapter 7** Medicaid ..... 150

**Chapter 8** Cost Accounting ..... 157

**Chapter 9** Reimbursement ..... 198

**Part III: Working Capital**

<b>Chapter 10</b> Managing Working Capital.....	229
<b>Chapter 11</b> Managing Revenue Cycle.....	252
<b>Chapter 12</b> Managing Materials.....	269

**Part IV: Resource Allocation**

<b>Chapter 13</b> Strategic and Operational Planning.....	295
<b>Chapter 14</b> Budgeting.....	312
<b>Chapter 15</b> Capital Budgeting .....	335

**Part V: Healthcare Reform: Past, Present, and Future**

<b>Chapter 16</b> Healthcare Reform Trends .....	365
--	-----

<b>Appendix: Answers to Self-Quizzes</b> .....	389
<b>Case Study: Hays County Integrated Delivery System</b> .....	395
<b>List of Abbreviations</b> .....	409
<b>Glossary</b> .....	415
<b>References</b> .....	433
<b>Index</b> .....	459
<b>About the Author</b> .....	483