Contents

About the authors	, vii
Foreword	ix
Acknowledgements	xi
Glossary	xiii
List of abbreviations	XV
List of figures, tables and boxes	xvii
Part one: The changing context of capital investment	1
Chapter 1 Introduction: hospitals within a changing context Bernd Rechel, Stephen Wright, Nigel Edwards, Barrie Dowdeswell, Martin McK	3 ee
Chapter 2 New models of long-term care and implications for service redesign Pieter Degeling, Jonathan Erskine	27
Part two: Influencing capital investment	45
Chapter 3 Planning health care capacity: whose responsibility? Stefanie Ettelt, Martin McKee, Ellen Nolte, Nicholas Mays, Sarah Thomson	47
Chapter 4 Concept planning: getting capital investment right Knut Samset, Barrie Dowdeswell	67
Chapter 5 Capital investment and the health care workforce Bernd Rechel, James Buchan, Martin McKee	85

Part three: Economic aspects of capital investment	101
Chapter 6 Market competition in European hospital care Hans Maarse, Charles Normand	103
Chapter 7 Capital financing models, procurement strategies and decision-making Geert Dewulf, Stephen Wright	123
Chapter 8 Life-cycle economics: cost, functionality and adaptability Svein Bjørberg, Marinus Verweij	145
Chapter 9 Facility management of hospitals Kunibert Lennerts	167
Chapter 10 The economic and community impact of health capital invadonathan Watson, Simona Agger	estment 187
Part four: Design issues	205
Chapter 11 Translating hospital services into capital asset solutions Bernd Rechel, Stephen Wright, Martin McKee	207
Chapter 12 Sustainable design for health Rosemary Glanville, Phil Nedin	. 229
Part five: Conclusions	247
Chapter 13 Conclusions and critical success factors Bernd Rechel, Stephen Wright, Nigel Edwards, Barrie Dowdeswell, Martin McKee	249