Contents

List of illustrations		page x
Acknowledgments List of abbreviations		xi xiii
1 Introduction		1
2 Formal leader	ship: a rational institutionalist theory	17
	nal development of the EU Presidency:	43
4 The EU Preside political priori	dency as agenda manager: shaping ties	82
5 The EU President intergovernme	dency as broker: constructing ental bargains	112
6 The EU President behalf of other	dency as representative: negotiating on	141
7 Comparative pullilateral ne	perspectives: formal leadership in egotiations	172
8 Conclusion		206
Appendix		239
References Index		241 261

Illustrations

Figures

2.1	Formal leadership: a rational institutionalist theory	
2.2	Influence of formal leaders over outcomes	38
	Tables	
1.1	The cases	8
2.1	Competing perspectives on formal leadership	40
8.1	EU Constitutional Treaty: provisions on the organization of the chairmanship	224
8.2	Chairmanship arrangements in international cooperation	233