

## EDITORIAL

- 725** **Scholarly hypocrisy or apostasy in public administration: Preaching to the choir, or to an empty room?**  
*Jeremy L. Hall and Bruce D. MacDonald*

## RESEARCH ARTICLES

- 734** **Connecting the composition of collaborative governance structure to community-level performance in homeless services**  
*Saerim Kim and Andrew Sullivan*
- 750** **Bureaucratic response to performance information: how mandatory information disclosure affects environmental inspections**  
*Zhengyan Li*
- 763** **Does performance information receive political attention?**  
*Jesper Asring Hansen*
- 775** **Not too narrow, not too broad: Linking span of control, leadership behavior, and employee job satisfaction in public organizations**  
*Christian Bøtcher Jacobsen, Ane-Kathrine Lundberg Hansen, and Lars Dahl Pedersen*
- 793** **Does granting managerial autonomy in exchange for accountability mitigate gaming?**  
*Xu Han and Weijie Wang*
- 809** **Between nature and nurture: The genetic overlap between psychological attributes and selection into public service employment**  
*Lei Tao, Hailun Liang, Bo Wen, and Tao Huang*
- 823** **A compliance—integrity framework for ethics management: An empirical analysis of local government practice**  
*Bruce J. Perlman, Christopher Reddick, and Tansu Demir*
- 838** **Core values for ideal civil servants: Service-oriented, responsive and dedicated**  
*Sheeling Neo, Stephan Grimmelikhuijsen, and Lars Tummars*
- 863** **Administrative exclusion in the infrastructure-level bureaucracy: The case of the Dutch daycare benefit scandal**  
*Rik Peeters and Arjan C. Widlak*
- 878** **A tiered pathway toward sustainability: The role of public administrators in advancing social equity in U.S. local governments**  
*Shaoming Cheng and Susannah Ali*
- 895** **What explains variation in representation in the public sector? Predicting the presence of female officers in U.S. College Police Departments**  
*Amanda Rutherford and Emily Mee*
- 911** **Decree or democracy? State takeovers and local government financial outcomes**  
*Akheil Singla, Thomas Luke Spreen, and Jason Shumberger*
- 930** **The impact of social impact bond financing**  
*Debra Hevenstone, Alec Fraser, Lukas Hobi, Wojtek Przepiorka, and Gemma G. M. Geuke*



- 947** **Portfolio management: A new direction in public sector strategic management research and practice**  
*Patrick Roberts and Lauren Hamilton Edwards*

## **VIEWPOINT ARTICLES**

- 960** **How can procurement create (sustainable) public value under the Bipartisan Infrastructure Deal?**  
*Andrea S. Patrucco, Ana-Maria Dimand, Milena I. Neshkova, and Madison M. Cevallos*
- 974** **What is necessary for high employee engagement and satisfaction? A look at the best places to work in the Federal Government Index**  
*Gordon Abner, Arfa Alam, and Heejin Cho*
- 982** **The Global Survey of Public Servants: Evidence from 1,300,000 Public Servants in 1,300 Government Institutions in 23 Countries**  
*Christian Schuster, Kim Sass Mikkelsen, Daniel Rogger, Francis Fukuyama, Zahid Hasnain, Dinsha Mistree, Jan Meyer-Sahling, Katherine Bersch, and Kerenssa Kay*

## **BOOK REVIEWS**

- 994** *Cultural competency for emergency and crisis management: concepts, theories and case studies* by  
Claire Connolly Knox, Brittany “Brie” Haupt (Eds.)  
*Reviewed by Jason D. Rivera*
- 996** *Beyond Polarization: Public Process and the Unlikely Story of California’s Marine Protected Areas* by  
Steven L. Yaffee  
*Reviewed by John Kirlin*
- 999** *Achieving social equity: From problems to solutions* by M. E. Guy & S. A. McCandless (Eds.)  
*Reviewed by Kay Brown, Ashley E. Nickels, and Hannah Schaefer*